

## Chairman's Report For the period ended 31st March 2026

### Dear Shareholders,

On behalf of the Board of Directors of National Gas Company SAOG's, I am pleased to present the Director's Report for the period ending 31st March 2026. This report outlines the financial and operational performance of both the Group and the Parent Company during the reporting period.

### Parent Company Performance

The Parent Company demonstrated better revenue of **₹ 2.83 million** compared to **₹ 2.79 million** in the same period 2025. We have maintained our market share along with cost optimization initiative taken in previous years helped in achieving positive Operating Profit of **₹ 16,605** as compared to Operating Loss of **₹ 81,009** in same period of 2025.

The Parent Company reported an after-tax profit of **₹ 85,367** as compared to loss of **₹ 44,381** in same period of 2025. The 3-year transformation plan launch in 2023 produced this positive effect for the shareholders.

### Group Performance

For Q1 2026, the Group achieved revenue of **₹ 20.24 million** with minor reduction as compared to **₹ 21.7 million** in the previous period mainly due to lower international LPG Price in Q1. The Group recorded an after-tax loss of **₹ 156,735**, compared to after-tax loss of **₹ 201,001** in the same period 2025.

The decrease in loss was primarily driven by improved performance of Parent but facing continuous challenges in our operations in the Kingdom of Saudi Arabia mainly due to delays in project execution adversely impacted profitability. In Malaysia, losses were primarily due to cost overruns on the projects carried forward from previous year.

### Conclusion

While the Group faced pricing pressures in the Bulk LPG segment, regional project delays, and cost overruns due to underestimations, we remain encouraged by continued operational efficiencies, better price realisation, and disciplined cost management.

Looking ahead, we are optimistic about delivering improved performance in the rest of the year, driven by our strategic initiatives and enhanced project execution capabilities.

We reaffirm our commitment to operational excellence, regulatory compliance, and sustainable value creation. Our teams are focused on timely project delivery, upholding the highest standards of business conduct, and aligning global benchmarks of performance.

On behalf of the Board of Directors, I would like to express our sincere appreciation to His Majesty Sultan Haitham Bin Tarik, the Financial Services Authority, the Muscat Stock Exchange, the Ministry of Energy and Minerals, Energy Development of Oman, the Civil Defense and Ambulance Authority, the Ministry of Commerce, Industry and Investment Promotion (MOCIIP), and other regulatory bodies for their invaluable guidance and support. We are grateful for their contributions to enabling our operations and fostering a conducive business environment.

We would also like to extend our gratitude to our esteemed shareholders, employees, distributors, customers, and vendors. Your unwavering trust and support have been instrumental in our success. We hope to continue earning your faith and encouragement in the upcoming quarters.

**Abdulla Suleiman Hamed Al Harthy**  
Chairman

## UNAUDITED SEPARATE AND CONSOLIDATED FINANCIAL POSITION FOR THE PERIOD ENDED 31ST MARCH, 2026

	Parent Company		Group	
	2026	2025	2026	2025
<b>ASSETS</b>				
<b>Non-current assets:</b>				
Property, plant and equipment	4,686,171	5,652,575	19,787,384	19,708,919
Right-of-use assets	91,489	147,686	2,477,158	2,237,509
Financial assets at fair value through OCI	1,324,939	808,696	1,324,939	808,696
Investment in subsidiaries	10,409,710	9,611,881	-	-
Goodwill	-	-	8,173,853	7,320,907
Loan to related parties	242,200	557,015	-	-
Trade and other receivables	193,660	276,840	193,660	276,840
<b>Total non-current assets</b>	<b>16,948,169</b>	<b>17,054,693</b>	<b>31,956,994</b>	<b>30,352,871</b>
<b>Current assets:</b>				
Inventories	827,555	836,307	1,463,619	1,632,204
Trade and other receivables	3,410,756	3,640,823	11,442,906	12,821,542
Loan to related parties	-	42,748	-	-
Cash and bank balances	315,760	438,110	1,739,153	1,846,235
	4,554,071	4,957,988	14,645,678	16,299,981
Assets of disposal group / non-current assets classified as held-for-sale	-	-	277,768	545,503
<b>Total current assets</b>	<b>4,554,071</b>	<b>4,957,988</b>	<b>14,923,446</b>	<b>16,845,484</b>
<b>Total assets</b>	<b>21,502,240</b>	<b>22,012,681</b>	<b>46,880,440</b>	<b>47,198,355</b>
<b>EQUITY AND LIABILITIES</b>				
<b>Capital and reserves:</b>				
Share capital	8,500,000	8,500,000	8,500,000	8,500,000
Share premium	1,787,632	1,787,632	1,787,632	1,787,632
Legal reserve	2,005,359	1,996,859	2,006,354	1,996,859
Other reserves	300,000	300,000	539,015	518,883
Fair value reserve	840,882	344,703	840,882	344,703
Revaluation reserve	2,979,098	3,760,631	3,387,482	4,133,009
Foreign currency translation reserve	-	-	(2,028,613)	(3,101,033)
Retained earnings	377,781	506,200	3,831,055	4,510,185
<b>Equity attributable to owners of the Parent Company</b>	<b>16,790,752</b>	<b>17,196,025</b>	<b>18,863,807</b>	<b>18,690,238</b>
Non-controlling interest	-	-	8,433,020	7,853,586
<b>Total Equity</b>	<b>16,790,752</b>	<b>17,196,025</b>	<b>27,296,827</b>	<b>26,543,824</b>
<b>LIABILITIES</b>				
<b>Non-current liabilities</b>				
Non-current portion of lease liabilities	102,577	124,965	2,270,693	1,942,953
Staff terminal benefits	211,612	195,370	252,666	224,126
Deferred tax liability - net	145,304	341,436	1,837,731	2,115,507
Non-current portion of borrowings	414,059	-	555,873	-
<b>Total non-current liabilities</b>	<b>873,552</b>	<b>661,771</b>	<b>4,916,963</b>	<b>4,282,586</b>
<b>Current liabilities:</b>				
Accounts payable and accruals	1,230,797	1,539,854	8,523,483	8,284,658
Current portion of lease liabilities	35,687	58,348	298,973	309,602
Bank overdrafts	196,638	461,888	196,638	462,607
Current portion of borrowings	2,361,245	2,094,795	5,564,922	7,256,750
Provision for taxation	13,569	-	52,093	32,514
	3,837,936	4,154,885	14,636,109	16,346,131
Liabilities directly associated with disposal group classified as held-for-sale	-	-	30,541	25,814
<b>Total current liabilities</b>	<b>3,837,936</b>	<b>4,154,885</b>	<b>14,666,650</b>	<b>16,371,945</b>
<b>Total liabilities</b>	<b>4,711,488</b>	<b>4,816,656</b>	<b>19,583,613</b>	<b>20,654,531</b>
<b>Total equity and liabilities</b>	<b>21,502,240</b>	<b>22,012,681</b>	<b>46,880,440</b>	<b>47,198,355</b>
<b>Net assets per share</b>	<b>0.198</b>	<b>0.202</b>	<b>0.222</b>	<b>0.220</b>

## UNAUDITED SEPARATE AND CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31ST MARCH 2026

	Parent Company		Group	
	2026	2025	2026	2025
Revenue	2,832,841	2,786,504	20,242,140	21,688,892
Cost of revenue	(2,514,129)	(2,565,941)	(19,393,900)	(20,938,558)
<b>Gross profit</b>	<b>318,712</b>	<b>220,563</b>	<b>848,240</b>	<b>750,334</b>
Administrative and selling expenses	(302,107)	(301,572)	(930,586)	(854,525)
<b>Operating profit / (loss)</b>	<b>16,605</b>	<b>(81,009)</b>	<b>(82,346)</b>	<b>(104,191)</b>
Other income - net	114,411	68,300	119,124	75,776
Finance costs	(45,857)	(31,672)	(215,493)	(154,491)
<b>(Loss) / profit before tax</b>	<b>85,159</b>	<b>(44,381)</b>	<b>(178,715)</b>	<b>(182,906)</b>
Income tax	208	-	32,746	(8,572)
<b>(Loss) / profit after tax from continuing operations</b>	<b>85,367</b>	<b>(44,381)</b>	<b>(145,969)</b>	<b>(191,478)</b>
Loss from discontinued operations	-	-	(10,766)	(9,523)
<b>(Loss) / profit for the period</b>	<b>85,367</b>	<b>(44,381)</b>	<b>(156,735)</b>	<b>(201,001)</b>
<b>Other comprehensive income / (loss)</b>				
<b>Items that will not be reclassified subsequently to profit or loss:</b>				
Changes in fair value of financial assets at fair value through OCI	314,488	(15,700)	314,488	(15,700)
<b>Items that may be reclassified subsequently to profit or loss:</b>				
Exchange difference on translation of foreign operations	-	-	77,254	154,173
Other comprehensive (loss) / income	314,488	(15,700)	391,742	138,473
<b>Total comprehensive (loss) / income</b>	<b>399,855</b>	<b>(60,081)</b>	<b>235,007</b>	<b>(62,528)</b>
<b>Attributable to:</b>				
Owners of the Parent Company	85,367	(44,381)	(95,056)	(208,790)
Non-controlling interest	-	-	(61,679)	7,789
<b>Total (loss) / profit</b>	<b>85,367</b>	<b>(44,381)</b>	<b>(156,735)</b>	<b>(201,001)</b>
<b>Total comprehensive (loss) / income attributable to:</b>				
Owners of the Parent Company	399,855	(60,081)	262,529	(135,309)
Non-controlling interest	-	-	(27,522)	72,781
<b>Total comprehensive (loss) / income</b>	<b>399,855</b>	<b>(60,081)</b>	<b>235,007</b>	<b>(62,528)</b>
<b>Basic and diluted (loss) / earnings per share:</b>				
From continuing operations	0.001	(0.001)	(0.001)	(0.002)
From discontinued operations	-	-	(0.0001)	(0.0001)
<b>Total (loss) / earnings per share</b>	<b>0.001</b>	<b>(0.001)</b>	<b>(0.001)</b>	<b>(0.002)</b>